



st.stephen's green trust
annual report 2011

About Us

Mission

St. Stephen's Green Trust is a grant giving organisation which supports organisations working in Ireland to improve the lives of people who are affected by poverty, disadvantage and social exclusion. The Trust was set up in 1992 following a grant from a Dutch foundation, which supports charities throughout the world. The family gives in a manner which supports its core value of low-key philanthropy. The family's grant giving in Ireland is facilitated through Porticus UK. Since 2003, the Trust has had three further sources of funding, all religious orders which sold property, some of the proceeds being gifted to the Trust to assist it in its mission. They are the Daughters of the Cross of Liege, the Discalced Carmelites and the Oblate Fathers.

What do we fund?

The General Grants Scheme operates on a 32 county basis. It currently offers grants to organisations working with people who are homeless, prisoners / ex-prisoners and Travellers. The Darndale Belcamp Oblate Grants Scheme supports organisations working across a wide range of issues in Dublin 17. This scheme will operate until 2015. In 2011 we funded several organisations supporting the most marginalised survivors of institutional abuse. This grant scheme will run for 3 years.

The Trust will consider project or core costs for community and voluntary organisations. General Grant Scheme levels are generally from €1,000 to €12,000. In 2012, the Trust is inviting applications from organisations with annual income below €500,000. The Trust cannot consider applications for building costs; general appeals; retrospective funding and individuals.

Directors

Stephen Rourke, Chairman
Fr Mike Drennan, SJ
Sr Maria McGuinness, RSM
Donal O'Brien

Representatives

Porticus UK: Jane Leek
Oblate Fathers: Fr Tony Clancy, OMI
Daughters of the Cross of Liege: Sr Anne Kelly, FC
Discalced Carmelites: Fr Vincent O'Hara, OCD
Honorary President: Fr Paul Byrne, OMI

Legal and Financial

David Fleetwood, Company Secretary
C.D Mullock and Company Chartered Accountants,
Registered Auditors
A&L Goodbody Solicitors

Grants & Development Director: Orla O'Neill

For a copy of our application form and guidelines, please contact: St Stephen's Green Trust, PO Box 950, Newbridge, Co Kildare

Telephone (045) 480666; Email: info@ssgt.ie; Website: www.ssgt.ie



Stephen Rourke, Chairman

A graduate of Trinity College, Dublin, Stephen has been involved in supporting a wide range of voluntary and community initiatives throughout Ireland for over 20 years. He has served as Director of the Ireland Funds, and has acted as consultant to the Gulbenkian Foundation. He has carried out policy development and evaluation work for a wide variety of clients, including the International Fund for Ireland, Pobal, Disability Federation of Ireland, Barnardos, Dublin City Council, the National Drugs Strategy Team and the EU Programme for Peace and Reconciliation. Stephen is also a board member of Dublin Aids Alliance and Friends of the Earth.



Fr Mike Drennan, SJ

Fr. Michael Drennan is a Jesuit with a post-graduate degree in psychology. He worked for many years as a counsellor and spiritual director. He was Director of the Jesuit Centre of Spirituality, Manresa, Dublin, for 6 years. Later, he was Secretary General of the Conference of Religious (CORI) and currently he helps in administration in the Order.



Sr Maria McGuinness RSM

Sr Maria is a Sister of Mercy qualified in general nursing, child care and social work. She worked for 17 years in a residential centre for girls with behavioural problems in London. In 1984, she was founder and director of Ireland's largest family and community centre, based in Waterford city. Sr Maria served for 3 years on the National Executive of Mercy Ireland and served on the leadership team of the Mercy Southern Province for six years. She spent 3 years as a social worker with the Irish Commission for Prisoners Overseas, which involved working with Irish people in prisons overseas and their families in Ireland. Maria is currently pioneering a core values approach in the Mercy way of life, both within the congregation and in ministries.



Donal O'Brien

Donal is a partner in a medium sized Chartered Accountancy practice that he founded twenty five years ago. His clients include a large number of charities and not-for-profit organisations and he has a particular interest in the issues that impact on the organisations in these sectors, including the changing legislative environment for charities. Donal is a graduate of University College Dublin and a member of the Institute of Chartered Accountants in Ireland and the Institute of Taxation in Ireland, He has served on the Boards of a number of voluntary bodies.

Chairman's Report

Stephen Rourke

I am pleased to present the 2011 Annual Report and Accounts for the St. Stephens Green Trust which was established in 1992 with financial support from a Dutch foundation, which supports charities throughout the world. In the intervening 20 years St. Stephens Green Trust has made grants to a large number of different organisations. As a relatively small charitable foundation we believe that St. Stephens Green Trust has made a significant contribution over the last two decades. We have managed to keep some organisations afloat (as they await more sustainable statutory funding); we have supported pieces of research which have led to new Government funded policies and initiatives: we have provided grants to organisations involved in work which would normally not be assisted by Government (since this work would be critical of Government practices and decisions); and we have partnered with other philanthropic organisations and agencies in providing collective support to various initiatives and projects.

The annual grant-giving budget for St. Stephens Green Trust has ranged from €200,000 per year to €700,000 per year. In comparison to the annual budgets of many statutory agencies and some voluntary organisations this is a comparatively small sum of money. Within St. Stephens Green Trust we have continually striven to identify how we can achieve maximum impact within the limited funds which we have at our disposal. On a three yearly basis we carry out a scoping exercise where we aim to look at the nature and extent of poverty and social exclusion in Ireland and to identify the groups within society which are most disadvantaged and have most difficulty in accessing financial support from other funding bodies.

We also look at our grant-giving parameters (e.g. maximum grant of €12,000) and try to work out what types of groups and what types of work could make the most effective and worthwhile use of grants which would average out at about €5,000 - €6,000 across the range of grant recipients. In many cases we act as a catalyst and enable groups and organisations to move onto the next stage in their development.

There is clearly an important and useful role to be performed by smaller charitable foundations such as St. Stephens Green Trust - to provide early stage seed funding, to support new and innovative projects where there is no funding lines or precedents for statutory agencies to get involved, to fund groups and/or causes where there is no particular level of popular support. Charitable foundations can also set up their own programmes around specific issues. In the last number of years this has been an increasing trend for St. Stephens Green Trust where we have established, with the assistance of our funders, three separate programmes - the Darndale Belcamp Grants Programme, the Christian Values & Social Change Programme, and the Grants Programme focused on the needs of the most marginalised survivors of abuse in Irish religious-run institutions. In addition to providing grants these programmes have also created significant opportunities for participants to network, to develop new skills, to build up the capacity of participating organisations and to come together around issues of common interest and concern.

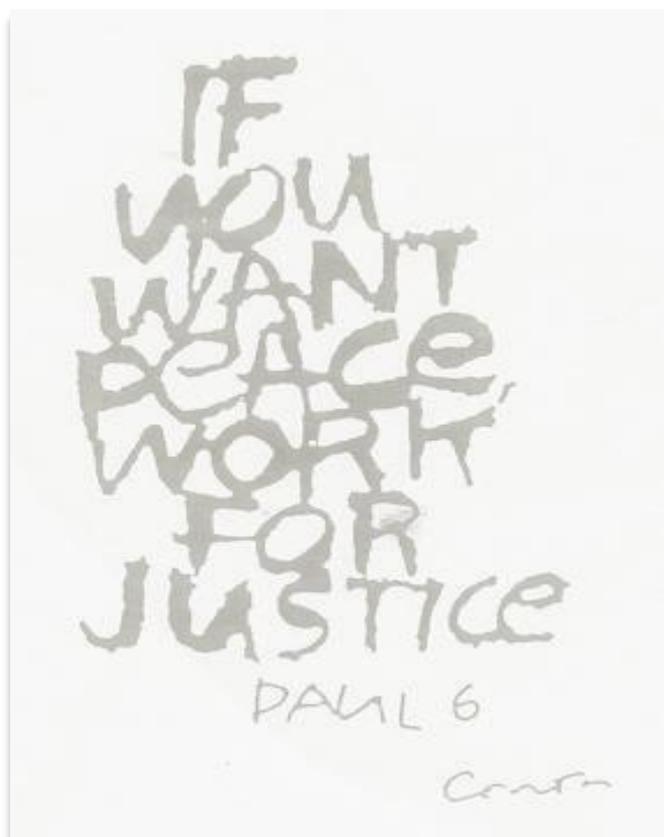
St. Stephens Green Trust, together with other philanthropic organisations in Ireland and further afield, will continue to explore and to examine the most effective roles of charitable foundations and trust funds in the development of social justice, social inclusion and equality in Ireland.

From the perspective of St. Stephens Green Trust, I am particularly grateful for the support, the advice and the wisdom provided by our own Trustees and by the representatives from donor organisations who attend our Trustee meetings. I would also like to take this opportunity to thank Orla O'Neill, the Grants and Development Director of St. Stephens Green Trust, for the tremendous contribution which she continues to make to the ongoing work and development of the Trust. One of the main reasons that St. Stephens Green Trust has been able to achieve significant outcomes in recent times - both in relation to grant-giving and to the establishment of new and innovative programmes - is on account of the commitment, skills and energy of Orla O'Neill.

Finally, I would like to thank the donors who have contributed to St. Stephens Green Trust and who have entrusted us with the responsibility for allocating money on behalf of their organisations and congregations - Porticus UK (which facilitates the grant-giving of our Dutch funder), the Daughters of the Cross of Liege, the Oblates of Mary Immaculate and the Discalced Carmelites are the main funders of St. Stephens Green Trust and we are very pleased to have developed the type of partnership model within which they provide the money and we carry out the assessments and administer the grants (with a clear focus on the funding priorities and preferences of the donor organisations and congregations). I am sure that we will continue to work closely with these donors and with other organisations and congregations which might be interested in contributing to St. Stephens Green Trust and asking the Trust to administer grants on their behalf. Together we will strive to try and make Ireland a better place to live, especially for people and groups who are experiencing particularly high levels of disadvantage and social exclusion.

Stephen Rourke, April 2012

“There is clearly an important and useful role to be performed by smaller charitable foundations such as St. Stephens Green Trust - to provide early stage seed funding, to support new and innovative projects where there is no funding lines or precedents for statutory agencies to get involved, to fund groups and/or causes where there is no particular level of popular support”



Grant Scheme Overview

The total value of grants awarded in 2011 was €346,827 which is a 27% increase on 2010. Some of this increase is due to timing differences in making grants, and some due to extra funding in 2011 for the grant scheme to support the most marginalised survivors of abuse in religious-run institutions.

General Grant Scheme – for organisations working with people who are homeless, male Travellers and prisoners/ex-prisoners and their families. Grants of €103,900 were made to 18 organisations. This is an annual fund with a deadline in February each year. The funder is the Dutch foundation whose grant giving is facilitated through Porticus UK.

Grant Scheme focused on the most marginalised survivors of abuse in Irish religious-run institutions

This grant scheme has two sources of income: the Daughters of the Cross of Liege and our Dutch funder. This was a new programme in 2011 and multi-annual grants were made for 3 years, subject to funding. The Scheme supports organisations working with the most marginalised survivors of abuse in a variety of settings. A total of €100,000 was granted to 5 organisations. A further grant of €25,000 was available for support and development work in the sector. This programme is not currently open for applications.

Craftwork from Ucasadh in Waterford



Improvements to grounds of OLI Junior School, Darndale

Darndale Belcamp Oblate Grant Scheme – funded by the Oblate Congregation. 2011 was the sixth year of a ten-year programme in this area of Dublin 17. €107,500 was given in grants to 23 organisations, projects and initiatives. This is an annual fund with a deadline in February each year. For the remaining four years of the Grant Scheme, the value of grants available will be €50,000 per annum.

Christian Values & Social Change Programme – This programme focuses on issues of leadership formation and values transmission in contemporary Ireland from the perspective of organisations working from a Christian faith basis. A total of €20,000 was given to 2 organisations. This programme is not currently open for applications.

St Stephen's Green Trust also administers smaller grants for donors through direct development work. There was no funding available from the Discalced Carmelites fund in 2011.

Grants & Development Director Report



The Trust operates with one part-time employee (3 days a week) from Kildare but there is no public office. The G&D Director endeavours to visit grantees and potential grantees in their own organisations as much as time allows. Most communication on grant applications is by email and telephone. For each grant scheme, the Trust encourages applicants to talk through their project with the G&D Director to ensure it fits the criteria.

General Grant Scheme

Grants of €103,900 were made to 18 organisations, an average grant of approximately €5,700. The scheme was oversubscribed in 2011 about 3.5 times. The Trust makes every effort to ensure grant application forms are only sent to organisations eligible under the criteria. The Trust is focused on quite narrow areas of disadvantage, prioritising organisations working with people who are homeless outside of Dublin, focussed work with male Travellers in any setting and in-reach or out-reach work with prisoners, ex-prisoners and their families.

Organisation	Details	Amount
1. Domestic Violence Advocacy Service, Sligo	Project to increase accommodation options for women at risk of violence	€10,000
2. Mercy Law Resource Centre, Dublin	Free legal assistance for people who are homeless or at risk of homelessness	€10,000
3. U Casadh Project, Waterford	To refit and purchase tools and machinery for Enterprise workshop for ex-prisoners	€8,000
4. Kildare Traveller Action Ltd	Enable Traveller men take part in a programme of training, social and recreational activities	€8,000
5. Homeplus, Belfast	Drop in Centre for homeless foreign nationals	€8,000
6. Assoc of Criminal Justice Research & Dev, Dublin	Tracking the needs and service provision for women ex-prisoners	€8,000
7. Jobcare, Dublin	Family Care module in the Trasna programme for ex-prisoners	€7,000
8. Irish Nonprofits Knowledge Exchange, Dublin	To communicate information about the Inkex services to smaller non profits.	€7,000
9. London Irish Centre	Research project to create a profile of emigrant survivors of abuse living in London	€5,400
10. Matt Talbot Community Trust, Dublin	To develop a horticulture project for ex-prisoners.	€5,000
11. Midwest Simon Community, Limerick	Housing support Lifeskills project	€5,000
12. Community Foundation for Ireland	Education and training fund for ex-prisoners	€5,000
13. STEER Ireland, Donegal	Core costs for housing association	€4,000
14. TEDCo Traveller Enterprise Devt Co, Galway	Development plan for mattress recycling project	€4,000
15. Threshold Training Network Ltd, Dublin	Course in self development and self advocacy for women in Saoirse women's refuge	€2,500
16. Corpus Christi Parish Moyross, Limerick	To build up a register of parishioners using mobile phones to contact them.	€2,500
17. Mayo Traveller Support Group	Parkside Community Garden for Traveller men	€2,500
18. St Nicholas Trust, Cork	Conference on supporting families of prisoners	€2,000
TOTAL GRANTS MADE		€103,900

Survivors of Institutional Abuse Grants Programme

This Grants Programme was developed during 2011 following the publication of our short research report by Mary Higgins, 'Developing a socio economic profile of survivors of abuse in Irish religious institutions'. Criteria for the Programme were developed and widely advertised and applications invited from organisations working with people who were survivors of institutional abuse. In November 2011, the Trustees made the following grants:

Organisation	Details	Amount
DePaul Ireland, Dublin	Life Skills Programme with residents.	€25,000
London Irish Centre Outreach Services	Training for front line staff in mainstream Irish welfare organisations.	€25,000
Federation of Irish Societies, UK	Network of survivor self-support groups	€20,000
Irish Survivors Advice and Support Service, London	Advice and support service for survivors of abuse	€15,000
Right of Place Second Chance, Munster	Member events and publications.	€15,000
Total grants made:		€100,000

An important element of the Programme is to support networking and learning among organisations so good practice can be developed in working with survivors of institutional abuse across a range of areas.

Right of Place members meeting President Higgins



Christian Values & Social Change Programme

The Christian Values & Social Change Programme 2009-2011 was developed to address the objective of providing opportunities for organisations whose mission is driven by Christian values and who are enthusiastic about creating social change in a way that values diversity and promotes cohesiveness.

As part of the Grantees Network, the three organisations met in April 2011 to look at issues around effecting cultural change. The final grant in the 3-year programme was made to Social Justice Ireland in 2011. For operational reasons, the decision on grants to the other two organisations, Mary Immaculate College and Magis Ireland was deferred to 2012. A grant towards an organisational review in Magis Ireland was also made. David Barker continued to carry out evaluations on the programme for the Trust during 2011.

Organisation	Project	Grant
Social Justice Ireland	Core Costs	€15,000
Magis Ireland	Organisational Review	€5,000
Total		€15,000

Other Areas of Activity

The Trust also continued its involvement with Philanthropy Ireland and individual member philanthropy organisations to enhance the effectiveness of how SSGT does its work and to support Philanthropy Ireland in its goal of growing philanthropy. As part of that commitment, the G&D Director sits on the Board of Philanthropy Ireland. She also was part of a group of people who have developed a Philanthropy Ireland Grant Managers Network, the objective of which is to provide continuing professional development for grant managers and officers and also to provide opportunities to find mechanisms for enhancing how philanthropy operates in Ireland on a collective basis.

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Darndale Belcamp Oblate Grant Scheme

The Darndale Belcamp Grant Scheme, which will continue until 2015, is a spend-down endowment focused on the Oblate Parish of Darndale Belcamp – the funds come from part of the proceeds of the sale of Belcamp College. The Grant scheme awarded €107,500 in 23 grants in 2011.

In February 2012 the Trust was informed by the Oblates the grant budget would be €50,000 for the remaining four years of the Grant Scheme. They said the reduced budget was due to the value of the endowment being impaired due to the downturn in the financial markets and they had also decided to make grants directly to the New Life Centre in Darndale.

The average grant was €4,600, a 27% decrease on 2010. Grants ranged from €500 to €10,000 in 2011.

Overview of Darndale Belcamp Oblate Grant Scheme to date:

The Grant Scheme has been operating for over six years. Between 2006 and 2011 the Trust has administered €838,354 in grants to about 46 organisations. The grants have varied widely and range from €500 for Newtown Coop Housing Society to €120,000 to the New Life Centre over the six years.

As well as direct grant-making, the Trust has also been involved in leading and managing specific projects in the community. SSGT Chairman, Stephen Rourke, chaired the three-year process of the comprehensive survey of the needs and aspirations of the local community. The second phase of this process focused on finding a way of getting members of the community to become more involved at a local level. The impact of this initiative is still being felt today. Stephen currently sits on the interim management group supporting the New Life organisational review. He has also given funding workshops and chaired public feedback meetings over the six years the Trust has been involved directly in Darndale Belcamp.

In addition to managing the grants scheme, Orla O'Neill is also involved in managing the grantwriter and governance projects which provide a technical resource to local organisations across a range of areas, including supporting their efforts to diversify and grow groups' funding from new sources as well as improving organisational processes and development. This has included working on a one-to-one basis with organisations to talk through some of their management and organisational development needs. The Trust has been engaged on a deep level with several of the larger organisations in Darndale Belcamp over the period.

Our Lady Immaculate Junior School

- Main focus of grants has been on the literacy programme – Write to Read – which has gained national and international recognition.
- The proportion of first and second-class pupils performing among the best for their age has jumped from zero to 20%. At the same time, the number of children scoring among the lower ranks fell by three-quarters. The pupils have also made statistically significant gains in writing and spelling, reaching the national norms in spelling.
- The School is currently being used as a model of good practice as St Patricks College seeks to roll out the programme to other areas. In April 2011, there was significant media coverage of the launch of the literacy programme, which acknowledged the Oblate's support.
- The School principal and home school liaison teacher were very involved in the SSGT-managed Community Survey and one of the ongoing impacts of this is how the school is actively supporting parents to become more involved. They have worked with parents who now run the school library, have become involved in fundraising for the school and who meet as a group during school holidays, with their children, to take part in activities which they organise themselves.

Darndale Belcamp Village Centre

- In the early years of the Grant Scheme, the Trust was funding about 4 different organisations working with older people. There was little collaboration on activities. With the grant support and encouragement of the Trust, the Village Centre now runs the Older People Support Network which offers a range of services to older and vulnerable people in the community, including the Care & Repair project and activities and events for older people.
- Care & Repair has a very significant impact on the community, helping older people with house repairs, painting, gardening and other tasks they find difficult. This project also links with the Friendly Call and Meals on Wheels services. As well as direct services, the projects offer an opportunity for older and vulnerable people to interact with others on a daily basis.
- Following the Community Survey, the focus of local residents on their physical environment was highlighted. Many people found the area unwelcoming in appearance, because of the graffiti, burned out cars and rubbish. The Village Centre leads an initiative which grew out of the findings of the Community Survey. It is a network of local organisations which focus on keeping the area clean, using Clean-Up days (where staff from all organisations join the local residents), awareness and other initiatives. A graffiti machine was purchased and has been used to very good effect. They are also working with small groups of residents from Darndale to help them plant flowers and some are being entered into a Tidy Towns initiative.

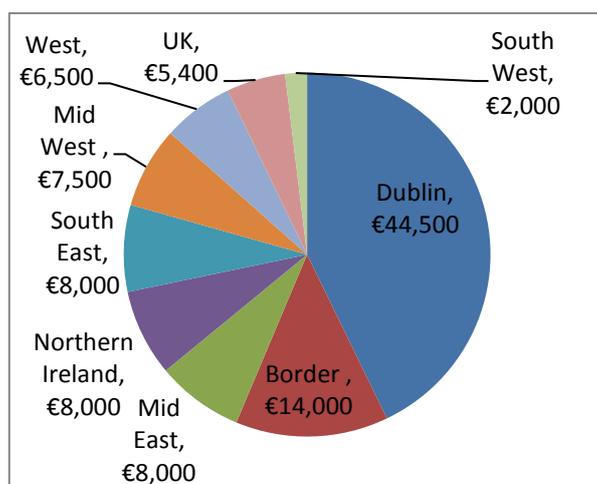
Grantwriter Project

- In the initial stages of this project, the focus was on sports organisations only. The learning from the pilot project was good and it was successful in obtaining grants for the groups from new sources.
- The second phase of the project was improved by the learning from the first phase, including having a more local support person and a consistent presence in the community. The current grantwriter, Moira McCarthy works 3 days a month as a community grantwriter and also works on the governance initiative.
- The Community Grantwriter works more closely with some of the larger organisations now. Some of the successful initiatives include sourcing a volunteer fundraiser for a Childcare organisation, and developing relationships between local businesses and organisations.
- As a qualified accountant, the Community Grantwriter is well placed to support organisations develop a cogent financial case for its grant applications.
- She is also involved with supporting organisations improve governance practices and she is currently working on providing supports to organisations wishing to implement the *Code of Good Governance*.
- Early in 2011, the Governance initiative asked Boardmatch Ireland to undertake some work on governance and through them, we were fortunate to be able to avail of a pro bono workshop from a company secretarial expert from Mason Hayes & Curran which organisations found very useful.
- Moira McCarthy is available to all organisations working in Darndale Belcamp and can be contacted at 085 718 9684 or darndaleproject@gmail.com.

Darndale Belcamp Grants 2011

Organisation	Project	Grant
Darndale Belcamp Village Centre	Towards cost of graffiti machine.	€10,000
Preparing for Life	Preparing for Life - research	€10,000
Jigsaw Childcare Centre	Towards cost of project worker for children	€8,000
Maura McCarthy	Community Grantwriter	€8,000
Our Lady Immaculate JNS	Write to Read - literacy project	€7,000
Our Lady Immaculate Senior National School	Music Project	€7,000
Darndale Junior Football Club	Core Costs	€6,000
Sphere 17	Priorswood Youth Facility	€6,000
New Life Centre	Grinds and Crèche equipment	€5,000
RASP Ltd	Green House rehabilitation project	€5,000
Sphere 17 Regional Youth Service	Accessing Arts	€5,000
The DALES Centre	Community Prison Links	€5,000
Our Lady Immaculate SNS	Write to Read – literacy project	€4,500
TravAct	Counselling Service	€4,500
St Stephen's Green Trust	Directly administered grants	€4,000
Governance Initiative	Directly administered grant	€3,000
Colaiste Dhulaigh	Horse riding lessons and outdoor activity	€1,800
Darndale Resource Centre	Meals on Wheels	€1,800
St Vincent De Paul	Hardship fund	€1,800
Darndale Boxing Club	Core costs	€1,600
Darndale Rovers Football Club	Core Costs	€1,500
Newtown Coop Housing Society	Community Garden	€500
St Francis Moatview Football Club	Core costs	€500
Total		€107,500

General Grant Scheme by geographical distribution



Other Areas of Activity *(cont/d from pg 8)*

The G&D Director attended the annual conference of the UK-based, Association of Charitable Foundations to keep abreast of developments in the wider philanthropic environment.

As an all-Ireland organisation, the G&D Director developed links with the Northern Ireland Trusts Group. The Trust is also a member of The Wheel.

The G&D Director travelled to the US with a colleague to explore the concept of Church renewal embodied in the work of the *National Leadership Roundtable on Church Management*. The NLRCM supports Catholic Church organisations improve practices in areas of finance and governance. The Trust is exploring whether there are aspects of this organisation which may find resonance in Ireland.

ST STEPHEN'S GREEN TRUST
(COMPANY LIMITED BY GUARANTEE AND NOT HAVING A SHARE CAPITAL)

Summarised Financial Statements

The financial information on page 12 has been extracted from St Stephen's Green Trust Financial Statements for the year ended 31 December 2011 which were approved by the Trustees on 20th April 2012. Copies of the Financial Statements can be downloaded from the Trust's website at www.ssgt.ie.

Income and Expenditure 2011

<u>Income</u>	2011	2010
	€	€
Stichting B	256,555	214,753
OMI	129,222	125,480
Daughters of Liege	25,000	-
DCC	-	6,000
	<u>410,777</u>	<u>346,233</u>
Interest earned	53	19
Total Income	410,830	346,252
<u>Expenditure</u>		
Grants to beneficiaries	344,827	272,695
Christian Values Programme	6,171	9,312
General Grants Programme	308	493
Darndale Belcamp	5,157	2,756
Survivors' Programme	1,907	-
Total expenditure on charitable activities	358,370	285,256
<u>Administration & Support Expenses</u>		
Staffing costs	46,664	49,544
Office costs	6,677	3,977
Governance	1,977	2,440
Audit fee	1,815	1,808
	<u>57,133</u>	<u>57,769</u>
Total Expenditure	415,503	343,025
Net incoming (outgoing) resources before other recognised gains and losses	(4,673)	3,227
Net gains/losses on investment assets	(3,835)	131,556
Net movement in funds	(8,508)	134,783

Summary Balance Sheet 2011

	2011	2010
	€	€
Net Assets		
Financial Assets	2,291,092	2,294,927
Current Assets	114,257	98,207
Current Liabilities	<u>(124,991)</u>	<u>(104,268)</u>
Total Assets	2,280,358	2,288,866
Total Funds at 31st Dec 2011	2,280,358	2,288,866